

# NAMA Annual Report Summary 2020

**€192m**

NAMA is reporting a profit of €192m for 2020



**€4.25bn**

NAMA's lifetime surplus has been revised upward to €4.25 billion



## Extract from Chief Executive's Statement

NAMA has remained fully operational throughout the pandemic and I am pleased to report that we achieved a net profit of €192m for 2020. We continue to generate strong cashflows from our loan portfolio, with cash generation from sales and non-disposal income totalling €920m during the year. The significant disruption caused by Covid-19 has certainly created a more challenging economic environment in Ireland. This is particularly evident in terms of NAMA's residential delivery activity, where lengthy site closures have had a negative impact on output. Additionally, the delivery timelines for some of our Dublin Docklands projects have been pushed back and heightened uncertainty has resulted in delays to scheduled debtor exits and asset disposals. However our significantly deleveraged position means that NAMA is far less vulnerable to potential falls in asset values than it would have been just a few years ago.

**Brendan McDonagh** | Chief Executive Officer



## Extract from Chairman's Statement

At this stage in NAMA's lifecycle, our approach has evolved to become two-pronged. On one hand, we continue to focus on achieving the optimal return from our assets which have a longer term social and economic benefit – such as residential development sites. On the other hand, we are nearing the efficient resolution of our loan portfolio and planning an orderly conclusion to related tasks – notwithstanding the challenges of profitably managing assets in our portfolio that are compromised, particularly those that are relatively low in value but which require complex resolution strategies to maximise their value. It is critical that we manage this stage carefully. While our remaining loan portfolio is now valued at less than €1 billion, 70% of it is secured by land and development assets. These are important sites that have the potential to deliver 25,000 residential units in Ireland.

**Aidan Williams** | Chairman



**19,500 units**

NAMA has facilitated the delivery of 19,500 residential units



**86%**

of NAMA's interests in the Dublin Docklands are complete or sold



## 2020 Financial Highlights

NAMA continues to generate strong cashflows from its acquired portfolio.

### Profit

**€192 million**

2020 profit after tax



### Cash Generation

**€920 million**

Total cash generated during 2020



### Surplus Transfers

**€2 billion**

transferred to the Exchequer in 2020

**€200 million**

transferred to the Exchequer in March 2021



### Loan Portfolio

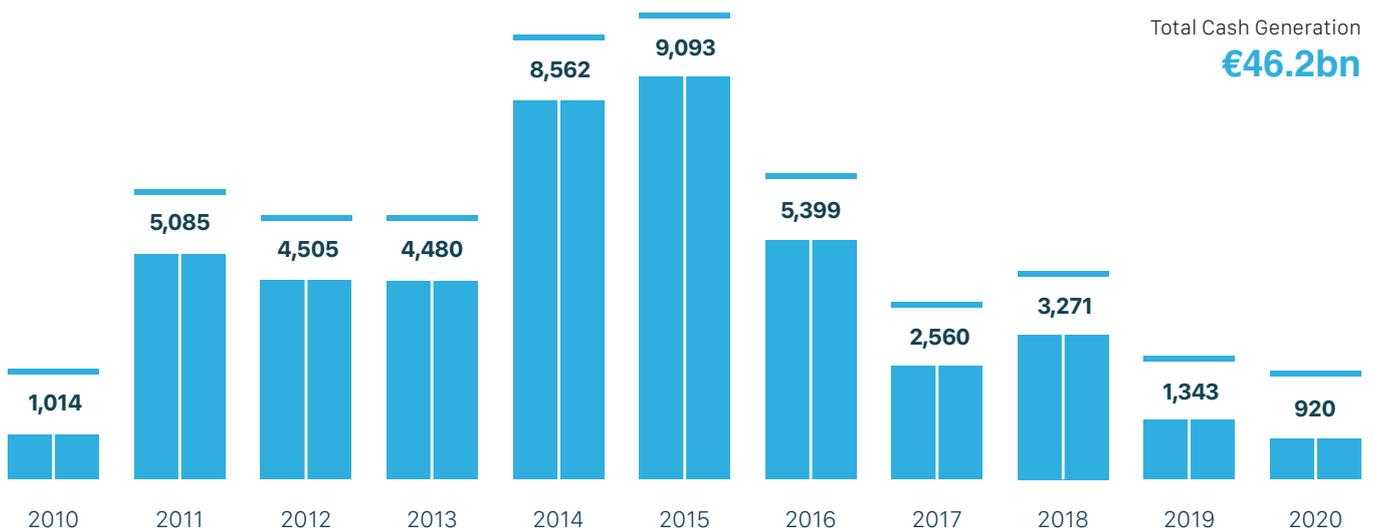
**€850 million**

Value of debtor loans at end-2020



By end-2020, through a rigorous programme of intensive management, strategic investment and phased disposal, NAMA's acquired portfolio was 97% deleveraged with total cash generated of €46.2 billion.

### Cash Generation €m



Cash is primarily generated through asset and loan disposals. The cumulative value of loans and assets sold to end-2020 was €39.8 billion. A further €6.4 billion has been generated from non-disposal income, mainly comprising rental income from secured properties.

# 2020 Business Highlights

NAMA continues to drive and facilitate the delivery of new residential and commercial developments in Ireland, in line with its strategic objectives.

## Residential Delivery

Since 2014, NAMA has facilitated the delivery of 19,500 residential units through the provision of funding for various aspects of the residential development process, from planning and design through to construction and finishing works.

### Progress

**19,500**

new residential units have been facilitated by NAMA since 2014



=

**12,700**

have been delivered through NAMA funding



+

**6,800**

have been delivered on sites formerly secured to NAMA



### Unit Delivery Pipeline

**1,400** units

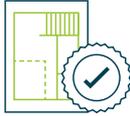
are under construction or have funding approved for construction



←

**4,900** units

have been granted planning permission



←

**7,600** units

are in the planning system either with planning applications lodged or being prepared



Under Construction



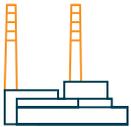
Castleheights, Carrigaline, Co. Cork

## Poolbeg West SDZ

The Poolbeg West SDZ provides one of the largest mixed-use development opportunities in Dublin City with capacity for 3,500 residential units (25% social and affordable), 1m sq. ft. of commercial space as well as community and social amenities.

# 80%

Project Pembroke, which offered an 80% shareholding in a key development site in the Poolbeg West SDZ, contracted in December 2020



# €200m

The 80% shareholding achieved €200m following a comprehensive international open market process



# 20%

NAMA will retain a 20% shareholding in the project



## Dublin Docklands SDZ

There is capacity for 4.2 million sq. ft. of commercial space and 2,183 residential units to be delivered in the Dublin Docklands when all sites in which NAMA originally held an interest are fully developed.



# 14%

### Construction Commenced

Construction is underway on 588,000 sq. ft. of commercial space and 214 residential units



# 6%

### Construction Complete

Construction is complete on 270,000 sq. ft. of commercial space



# 42%

### Construction Complete and Sold

Projects comprising 1.74m sq. ft. of commercial space and 392 residential units have been completed and sold



# 38%

### Sites Sold

Sites with planning permission for 1.57m sq. ft. of commercial space and 1,427 residential units have been sold

# Dublin Docklands SDZ



## Sites Sold with Planning



**Block 3** City Block 3



**Block 5** Point Campus



**Block 2&7** Spencer Dock



**Block 9** Project Waterfront



**Block 10a** Hotel Site



**Block 14c** 6 Hanover Quay



## Projects Complete & Sold



**Block 8** Dublin Landings



**Block 14b** 76 Sir John Rogerson's Quay



**Block 17** Bolands Quay



**Block 14c** 5 Hanover Quay



**Block 15a&b** Capital Dock



**Block 15c** 8 Hanover Quay



**City Quay**



## Active Projects



**Block 8** Dublin Landings Residential



**Block 14b** The Benson Building



**Block 17** Bolands Quay



**Block 10a** North Dock



**Block 10b** Exo



**Block 15e** 10-12 Hanover Quay



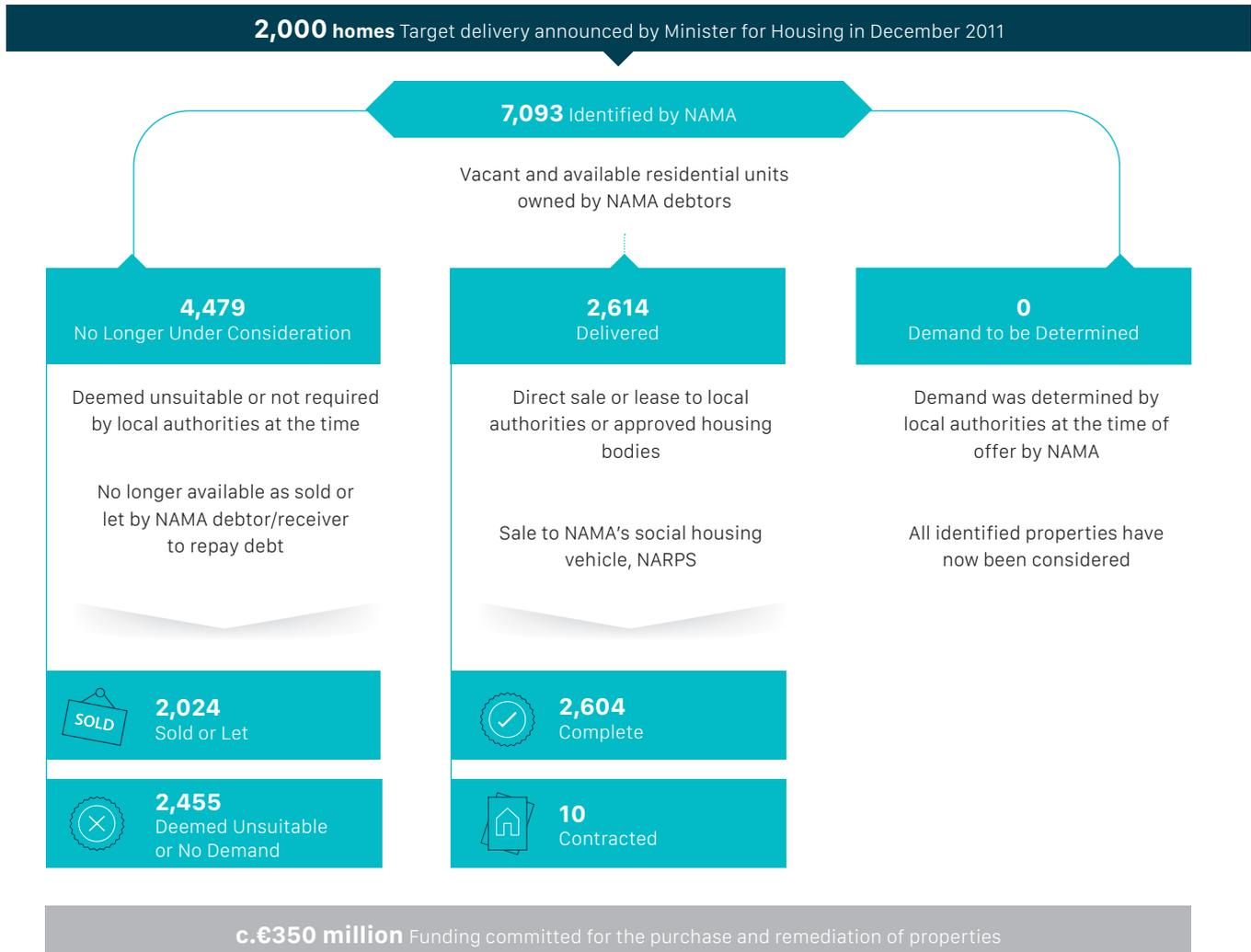
**Block 19** Waterways Ireland



## Social and Economic Contribution

In the context of its overriding commercial mandate, NAMA seeks to manage its portfolio in Ireland in a manner that complements the objectives of other public bodies including government departments, state agencies and local authorities.

### Social Housing



### Minister Direction regarding NARPS

In recognition of the important role of NARPS in social housing provision, the Minister for Finance directed that NAMA retains ownership of NARPS until it is transferred to another State entity as part of NAMA's terminal surplus.